Understanding organisational change at QUT



Key people

involved

Change Sponsor Senior leader who approves change

decisions.

Change Leader

Senior leader who leads the change for their team.

Change Manager

HR Change Team member.

HR PartnerHR representative

assigned to your

Division / Faculty.

What's our organisational change process?

QUT's organisational change process is prescribed by our Enterprise Agreement. These steps are outlined below:

Development of a Proposal for Change (PfC).

Employees & Union provide feedback on the PfC.

Change Decision announced & Change Management Implementation Plan (CMIP) released (if change proceeds).

The PfC is released for consultation (20 working days).

Feedback collated & considered by the Change Lead & stakeholders as required.

Actioning of CMIP & implementation of the change.

What am I expected to do?

As a QUT staff member, you are encouraged to actively engage in the change process, seek out information, and support your colleagues.

Actively engage in the change process

Provide open and honest feedback.

During the first week, this looks like:

- Reading the Proposal for Change (PfC) and understanding its implications.
- Attending and engaging in team meetings.
- Talking with your supervisor to further understand the change.

Seek out information

Ask questions and seek out information from your supervisor.

During the month of consultation, this looks like:

- Being honest with your supervisor about how the change is impacting you.
- Participating in team discussions on what the change might look like.
- Providing honest feedback about the change via appropriate channels.
- Encouraging your colleagues to provide feedback on the change.

Support your colleagues

Be understanding of different reactions to change and look for ways to connect.

During the change itself, this looks like:

- Engaging in the newly established ways of working.
- Communicating actively and respectfully with your colleagues.
- Being present on, and around, critical dates.

What can I expect?

It is important to recognise that organisational change can generate significant uncertainty, which may impact individuals differently. The *Understanding Reactions to Change* resource provides information on the ways you and your colleagues may react to uncertainty.

Asking questions and sharing your feedback during the consultation period is the best way to inform the Change Decision.

Where can I get support?

You are encouraged to talk to your supervisor, Change Lead, Change Manager or your HR Partner if you have any questions.

You can also engage in QUT's EAP – Assure Programs.